

**REPLY BY THE PRESIDENT OF THE COMMITTEE *FOR THE*
ENVIRONMENT & INFRASTRUCTURE
TO QUESTIONS ASKED PURSUANT TO RULE 14 OF THE
RULES OF PROCEDURE BY DEPUTY T. RYLATT**

Question 1

In April 2025 the Committee confirmed that works had begun on a new combined animal and clinical waste incinerator, with completion of the project anticipated “near the start of 2026”. The 2026 Major Projects Portfolio Report has since stated: “The project remains on track to move to the new waste system in Q3 2026.” Can the Committee outline the reasons as to why the Clinical and Animal Waste Project has not met its originally anticipated operational date of early 2026 and explain the factors contributing to the revised timeline?

Response:

The Combined Waste Solution Project is delivering a new animal and clinical waste incinerator specifically designed to meet Guernsey's operational and environmental requirements. As a bespoke facility, the project has involved the creation of a new building and the manufacture, installation, and commissioning of specialist equipment rather than the deployment of a standard off-the-shelf solution.

During the commissioning phase, issues were identified with elements of the operating control system originally supplied by the manufacturer, Addfield. To ensure the long-term reliability and performance of the facility, the control system and a number of associated components have been replaced by Addfield. As these components are manufactured to order, this has resulted in additional lead times and a corresponding impact on the project timetable.

While this has delayed the operational commencement date, the Committee considered it important that these issues were fully resolved before handover and the facility entered service rather than accepting any compromise on reliability or long-term performance.

The completed facility will provide modern infrastructure for the safe disposal of clinical and animal waste, supporting public health, environmental compliance, and the Island's long-term waste management needs. The project has been developed through close collaboration between the Committees for the Environment & Infrastructure and for Health & Social Care to ensure the facility meets both operational and healthcare requirements.

Question 2

What risks remain to the delivery of the revised completion date and how confident is the Committee that the Q3 2026 target will be met?

Response:

The principal remaining risk is the continued operation of the existing ageing incinerators until the new facility is commissioned. The Committee and officers continue to monitor this risk closely.

Addfield is a recognised specialist in the waste incineration sector and has provided assurance that it will continue to support the operation and maintenance of the existing plant while work on the new facility is completed.

The supplier-based technical issues that affected the project timetable have now been addressed and the project has progressed through the required remedial works. As with any major infrastructure project, some delivery risk remains until commissioning is complete; however, the Committee remains cautiously confident that the project is progressing towards commissioning during this third quarter of 2026.

The Committee is keen to see the new facility brought into service as soon as practicable given the operational, environmental, and financial benefits it will provide over the current ageing infrastructure, both at Longue Hougue and the PEH.

The Committee continues to work closely with Health & Social Care and the project team to ensure a coordinated approach to commissioning and operational readiness.

Question 3

Can the Committee confirm whether the project remains within the £5.9m funding envelope and, if not, what additional costs have been incurred?

Response:

The jointly sponsored project remains within the funding approved by the States. The overall project has an agreed budget of £6.1 million, which includes a contingency allowance of £0.4 million that has not been released.

Current forecasts indicate that the project will be delivered approximately three percent below the approved budget. Maintaining strong financial control whilst delivering a specialist piece of infrastructure has been a key objective throughout the

project and the Committee is pleased that the project remains on course to be delivered within the funding approved by the States.

This will provide the Island with a modern replacement for two ageing facilities while continuing to demonstrate value for money for taxpayers by moving to a revised operational model.

Question 4

Has the revised timetable had, or is it expected to have, any operational or financial implications for the continued disposal of clinical and animal waste before the new system becomes operational?

Response:

The revised timetable means that the financial savings anticipated within the approved business case will begin later than originally planned. The business case identified annual savings of approximately £86,000 and the timing of those savings will therefore be deferred by around 22 weeks.

However, the delay does not change the underlying business case for the investment. The new facility will replace two ageing incinerators with a single modern installation that will reduce operating costs, improve operational efficiency and support high standards of environmental compliance.

The project remains an important joint investment by Environment & Infrastructure and Health & Social Care in essential public infrastructure, helping to ensure the Island can continue to manage clinical and animal waste safely, reliably, and cost-effectively for many years to come.

Date of Receipt of the Question: 25 June 2026

Date of Reply: 10 July 2026