

**THE STATES OF DELIBERATION**  
**of the**  
**ISLAND OF GUERNSEY**

**COMMITTEE *FOR* HOME AFFAIRS**

**PAROLE REVIEW COMMITTEE:  
APPOINTMENT OF CHAIRPERSON**

The States are asked to decide: -

Whether, after consideration of the Policy Letter entitled “Parole Review Committee: Appointment of Chairperson” dated 3<sup>rd</sup> March 2025, they are of the opinion:

1. To approve the appointment of Mrs Sandra Platts as Chairperson of the Parole Review Committee for a term of three years, with effect from 1<sup>st</sup> July 2025.

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PAROLE REVIEW COMMITTEE:  
APPOINTMENT OF CHAIRPERSON

The Presiding Officer  
States of Guernsey  
Royal Court House  
St Peter Port

3<sup>rd</sup> March 2025

Dear Sir

**1. Executive Summary**

- 1.1. The purpose of this Policy Letter is to propose the appointment of Mrs Sandra Platts as the new Chairperson of the Parole Review Committee ("the PRC").

**2. Background**

- 2.2 The Parole Review Committee (Guernsey) Law, 1989 came into force on 1<sup>st</sup> December 1989. The mandate of the PRC is to administer the parole scheme for persons who receive a custodial sentence from the Royal Court. Its duties are to consider the release on licence of persons, the recall, if necessary, of persons released on licence, and the conditions to be attached to such licences including the variation or cancellation of such licences.
- 2.3 The constitution of the PRC is determined by States' resolution. On 14<sup>th</sup> December 1989 the States resolved that the Chairperson of the PRC shall be appointed by the States for a term of three years and shall be an independent person, i.e. not a sitting member of the States nor a person holding judicial office, chosen because of their experience and standing in the community. The ordinary members of the PRC are appointed by the Royal Court and are also independent persons (that is, not sitting members of the States nor persons holding judicial office).
- 2.4 The purpose of this independence is to ensure that persons whose cases are considered can be satisfied that decisions will not be swayed by political considerations and will not in any way be a re-sentencing process.

- 2.5 On the 30 July, 2003, the States resolved to set a maximum term of office for members of the PRC of 12 years, except where a person is appointed as Chairperson from amongst the ordinary members, in which case their appointment should be limited to 16 years. In considering the maximum term it was acknowledged that the term should be sufficiently long to ensure continuity of experience and membership.
- 2.6 Mr Philip Taylor was appointed as a member of the PRC in October 2012. The States of Deliberation subsequently approved the appointment of Taylor as Chairperson of the PRC in 2016. Mr Taylor has confirmed that he will not be seeking re-appointment at the end of his current term. The Committee *for* Home Affairs (“the Committee”) would like to put on record its sincere appreciation to Mr Taylor for his contribution to the PRC and to the wider Island Community.

### **3. Recommendation**

- 3.1 The Committee proposes, on the recommendation of the PRC, that Mrs Sandra Platts is appointed as the next Chairperson for a term of three years. Mrs Platts was appointed as an ordinary member of the PRC, by the Royal Court, in 2014 and has been a committed and dedicated member throughout her tenure.
- 3.2 Mrs Platts has been delegated the role of Chairperson on several occasions when Mr Taylor has been unavailable and has discharged the duties of the PRC in a professional manner. A copy of Mrs Platts’ CV is attached.

### **4. Compliance with Rule 4**

- 4.1. Rule 4 of the Rules of Procedure of the States of Deliberation and their Committees sets out the information which must be included in, or appended to, motions laid before the States.
- 4.2. In accordance with Rule 4(1):
- a) The propositions contribute to the States’ objectives in that the appointment of a new Chairperson to the PRC will ensure the PRC can appropriately discharge its statutory duties.
  - b) In preparing the propositions, there has been no consultation with stakeholders.
  - c) The propositions have been submitted to His Majesty’s Procureur for advice on any legal or constitutional implications.
  - d) There are no financial implications to the States of carrying the proposal

into effect.

4.3. In accordance with Rule 4(2):

- a) The propositions relate to the duties of the Committee to advise the States and to develop and implement policies on matters relating to its purpose including imprisonment, parole, probation and rehabilitation.
- b) The propositions have the unanimous support of the Committee.

Yours faithfully

R G Prow  
President

S P J Vermeulen  
Vice-President

S E Aldwell  
L McKenna  
A W Taylor

P A Harwood OBE  
Non-States Member

# **Sandra Platts**

A Guernsey resident Independent Non Executive Director with strong strategic and leadership skills, with finance experience of over 30 years. A strong background and knowledge of corporate governance and risk management in the Banking arena. Commercially focused, with an operational background which shows itself in attention to detail. During executive career, has been a proven strong leader of change programmes and developing people through change.

Over the years I have been involved with several charitable groups. I chaired the Redevelopment Committee for the rebuild of Les Bourgs Hospice, assisting the then Head of the Hospice, Jo Boyd MBE, and I have undertaken a number of one-off tasks helping with governance for a couple of smaller charities. Trustee of the Priaulx Library, resigned in 2021. Parole Review Committee, appointed in 2014.

## **Brief Career History**

### **February 2011 to date**

A Guernsey Resident Non Exec, with extensive Banking, strategy, strategic change management, corporate governance and risk management experience. In 2017 we set up Arolla Partners Ltd. The company provides independent director services, offering good support and pro active directors, and is a completely independent company.

### **1986 to 2011      Kleinwort Benson (Channel Islands) Ltd**

I worked with Kleinwort Benson Private Bank for 24 years, 20 years in Jersey and the last 4 in Guernsey, when I was the Managing Director of the Guernsey Branch. I was the Private Banks Chief Operating Officer, the last 9 years as COO for the whole Private Banking Group, Jersey, Guernsey and all offices in the UK. Involved with strategic change and acquisitions. My role covered aspects of the growth of the Channel Islands business, as well as strategic planning of the service delivery and support functions for over 600 people, used to leading across multi jurisdictions. I was a member of EXCO, Credit and Treasury Committees, as well as Risk and Audit. One of my last roles was to lead a Dresdner Group Project to centralise operations for all of the Private Bank units to include Luxembourg and Switzerland – multi jurisdictional and strategic working model change. I was also part of the leadership team which led to RHJI successfully taking change of control when Commerzbank sold its non German operations. I was KBs first female director in the Channel Islands.

### **1983 to 1986      Lloyds Bank Plc**

I started my banking career at Lloyds gaining a good foundation of banking and money markets.

### **Qualifications**

Masters in Business Administration (MBA)  
Diploma in Company Direction - Member of the Institute of Directors  
Have been a Principal Person under the GFSC rules and registered oversight roles with the JFSC and FSA (as was and is now FCA)  
Qualified executive coach through Meyler Campbell

### **Main Current Directorships**

#### **Arolla Partners Ltd**

Co-founder of Arolla Partners Ltd from 2017.  
I am a shareholder/owner and director.  
Arolla Partners Ltd is a Guernsey Fiduciary licensed company that provides Independent Non Executive services

#### **Investec Bank (Channel Islands) Limited**

Appointed April 2012  
Channel Island Private Bank

#### **Starwood European Finance Partners Limited**

Appointed November 2012  
A Guernsey domiciled closed-ended investment company that originates, executes and services a portfolio of commercial real estate debt investments (office, retail, hospitality and light industry) in UK and Europe.

#### **Taylor Maritime Investments Limited (FTSE listed)**

Appointed April 2021  
A Guernsey domiciled closed ended investment company. Asset class is dry bulk shipping.  
Chair of Remunerations and Nominations Committee