P.2026/88

THE STATES OF DELIBERATION
of the
ISLAND OF GUERNSEY

POLICY & RESOURCES COMMITTEE

ELECTION OF AN ORDINARY MEMBER OF THE GUERNSEY FINANCIAL SERVICES COMMISSION

The States are asked to decide:

Whether, after consideration of the Policy Letter entitled "Election of an Ordinary Member of the Guernsey Financial Services Commission", dated 28th October 2026, they are of the opinion:

1. To elect Lord Sharpe of Epsom OBE as an ordinary member of the Guernsey Financial Services Commission for a three-year term with effect from 4th January 2027.

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The Presiding Officer
States of Guernsey
Royal Court House
St Peter Port
Guernsey

28th October 2026

Dear Madam

1. Executive Summary

1.1 A vacancy has arisen for the position of ordinary member of the Guernsey Financial Services Commission ("GFSC") following the retirement of The Rt Hon the Lord Henley. In order to ensure that the Commission continues to benefit from an appropriate balance of skills, experience and expertise, including experience of the UK Parliament and the UK public policy environment, the Policy & Resources Committee proposes the appointment of Lord Sharpe of Epsom OBE as an ordinary member of the GFSC for a three-year term commencing on 4th January 2027.

2. Report

2.1 Lord Sharpe is a member of the UK House of Lords and a former Home Office Minister. He has more than 30 years' experience in international financial markets, having held senior roles with a number of leading financial institutions, including Morgan Stanley, UBS, HSBC and Redburn Partners, and founded an award-winning consultancy practice.

2.2 Throughout his career, Lord Sharpe has worked extensively on issues relating to financial regulation, public policy and governance. His experience includes engagement with regulators in multiple jurisdictions, oversight of regulatory policy implementation, and responsibility as a UK Minister for matters including economic crime, corporate transparency, cyber security and relations with the Overseas Territories. He currently serves in the House of Lords, where he contributes regularly on financial services, business and economic policy matters.

2.3 Lord Sharpe brings a strong understanding of the international environment in which Guernsey operates as a leading financial centre. His experience of the UK Parliament and wider public policy environment will also provide valuable insight into legislative and regulatory developments of relevance to the Bailiwick.

2.4 Lord Sharpe's CV is appended.

3. Interview Process

3.1 The Committee undertook a comprehensive, competitive and robust interview process, conducted under the oversight of States of Guernsey Human Resources and in collaboration with the GFSC, which supports the appointment of Lord Sharpe as an ordinary member.

4. Conclusion

4.1 The Financial Services Commission (Bailiwick of Guernsey) Law, 1987, specifies that ordinary members of the Commission should "be persons having knowledge, qualifications or experience appropriate to the development and supervision of finance business in the Bailiwick".

4.2 Based on his significant relevant experience, the Policy & Resources Committee is of the opinion that Lord Sharpe meets the criteria of the Law and is pleased to nominate him for appointment as an ordinary member of the GFSC.

5. Compliance with Rule 4

5.1 Rule 4 of the Rules of Procedure of the States of Deliberation and their Committees sets out the information which must be included in, or appended to, motions laid before the States.

5.2 In accordance with Rule 4(1):

a) The proposition contributes to the States' objectives and policy plans by ensuring compliance with statutory requirements.

b) In preparing the Proposition, consultation has been undertaken with relevant stakeholders as detailed in section 3 of this Policy Letter.

c) The Proposition has been submitted to His Majesty's Procureur for advice on any legal or constitutional implications.

d) There are no financial implications to the States of carrying the proposal into effect.

5.3 In accordance with Rule 4(2):

a) The Proposition relates to the Committee's purpose and policy responsibilities with respect to the policy framework for the regulation of financial services

b) The Proposition has the unanimous support of the Committee.

Yours faithfully,

H L de Sausmarez
President

Y Burford
Vice-President

C Parkinson
S Falla
A Niles

Andrew Sharpe
The Lord Sharpe of Epsom OBE.

Excellent business and political networks across all major international geographies. Considerable experience of establishing, managing and selling businesses and chairing complex organisations.
Previously Government Minister at the Home Office. Departmental responsibilities for Public Safety, National Security and Migration, British Overseas Territories, Cyber Security, Data and Identity Analysis, Science and Technology, Public Appointments and Sponsorship, Animals in Science, Corporate Delivery and all Home Office business in the House of Lords including legislation.
Prior to joining the Government senior financial markets and communications professional with 25 years' experience in Asia-Pacific, the USA and Europe. Appointed OBE June 2018 and elevated to the House of Lords in September 2020.

Current Roles

House of Lords
Regular contributions related to business, trade, and economic matters in the House of Lords. Scrutinise Government policy through holding Ministers to account. Helping develop opposition policies on domestic and international issues in conjunction with the Shadow Secretary of State and Leader of the Conservative Party.

Battenhall Ltd. (2012 – present) Director, seed investor**.** Battenhall is a highly profitable, multi-award winning communications and digital transformation agency. As Chairman took the firm from 3 to >100 employees with multi-million pound revenues. www.battenhall.com

Smarti Environmental Ltd. (October 2025 – present) Chairman. Smarti Environmental – Water Conservation and sanitary solutions. www.smartilimited.com

VinDo Technology Ltd. (October 2025 – present) Advisor. Advising companies bringing disruptive tech to the National Security & Defence sectors. www.vindo.technology

Primary Access & Research Ltd. (April 2019 - present) Founding Partner and Advisor. An investor consultancy specialising in facilitating capital introductions and generating actionable insights and strategies via regular research publications.

Officer – All Party Parliamentary Group (APPG) on Financial Services and Markets
Officer – APPG on Private Capital
Officer – APPG on Cyber Security and Business resilience
Officer – APPG on the Cayman Islands

Career History

Home Office Minister (Sept 2022 – July 2024) Responsible for pivotal legislation, including the
Police, Crime, Sentencing and Courts Act 2022, National Security Act 2023, Economic Crime

& Corporate Transparency Act 2023 and the Public Order Act 2023. Notable achievements included; initiating and completing departmental cyber security audit, working with the overseas territories on issues related to the ECCT Act (registers of beneficial ownership etc), delivering national security enhancements to Caribbean overseas territories, coordinating inter-agency national security work, liaising with national police forces, overseeing changes to the animal testing regime, delivering efficiencies to the corporate delivery function.

Government Whip (Lord-in-Waiting to the Royal Household) – House of Lords (Oct 2021 – Sept 2022).
Junior Minister for Home Office, Foreign Commonwealth & Development Office and Department for Culture, Media and Sport. Represented Her Majesty the Queen at official functions.

Chairman of the National Conservative Convention and Deputy Chairman of the Board of the Conservative Party (July 2018 – July 2021)
Trustee, Conservative Agents Superannuation Fund
Vice Chairman, Conservative Party Candidates Committee
Chaired the organisation that represents and coordinates the members of the Conservative Party.
Oversaw Party operations, governance, financial management and compliance. Played a significant role in organising annual Party Conferences, fundraising and campaign support. Chief representative of the party's membership and grassroots supporters, including liaison with party leadership.

Green Street Advisors (Nov 2014 – Sept 2018). Vice-President. Green Street Advisors specialises in research and advisory work on listed property companies and Real Estate Investment Trusts. Managed the company's response to, and compliance with, the existing and planned Market in Financial Instruments Directive (MiFID) and lobbying in the European Parliament.

SharpeLankester (March 2012 - Nov 2014). Founding Partner. Represented clients in the UK, USA and Asia. The company was sold in late 2014 to RuderFinn. **Winner: 2014 Holmes Report's Asia-Pacific New Consultancy of the Year.**

Redburn Partners LLP (2006-2012): London. Partner. Responsible for managing the sales of European equities to US and UK based institutions.

UBS Investment Bank (2003-2006): London. Head of into US Sales Trading- European, UK and EMEA equities to US based institutions.

Morgan Stanley (2000-2003): New York & London. Responsible for the managing the sales of Emerging Markets and Japanese equities (Asia, Eastern Europe and Africa) to US and UK based Institutions.

UBS Warburg (1997-2000): Stamford, Connecticut, USA. Responsible for selling Emerging Markets (Asia & EMEA) equities to US based institutions.

HSBC (1995-1997): New York, USA. Responsible for selling Emerging Markets (Asia & EMEA) equities to US based institutions.

Smith New Court (1992-1995): Hong Kong & Tokyo, Japan. Sales of Asian equities, warrants and Convertible Bonds. Proprietary trading Asian derivatives.

Cresvale Far East (1990-1992): Hong Kong & Tokyo, Japan. Sales of Japanese Warrants and Convertible Bonds.

Royal Hong Kong Police (1986–1990)*:* Hong Kong. Inspector of Police, Commanded Tsim Bei Tsui police post in Marine West Division, comprising 120 Chinese officers and a troop of British Army Gurkhas. Border integrity and patrols, illegal migration, smuggling, coastal crime, village patrols.

Other Interests

Patron – Westminster Business Forum; Regent Street Cinema; United Kingdom Karate Awards; National Army Museum

Education

Master of Arts (Military History) 2015 – University of Buckingham. Thesis *"The Battle of Neuve Chapelle & The Indian Corps*" published in History Today, August 2015
Master of Arts (Film & Television Studies) 2005 – University of Westminster
Bachelor of Arts (History) **–** University of North London. Thesis *"The Indianisation of the Indian Army"* published in History Today, March 1984
Dorking Grammar School (1973 – 1980)

Interests

Politics, political & military history, Choi Kwang Do (Martial Art – 2nd dan Black Belt), scuba-diving, golf